

**Open Report on behalf of Richard Wills, Executive Director responsible for Democratic Services**

Report to:	<b>Adults Scrutiny Committee</b>
Date:	<b>22 February 2017</b>
Subject:	<b>Adults Scrutiny Committee Work Programme</b>

**Summary:**

This item enables the Committee to consider and comment on the content of its work programme for the coming year.

**Actions Required:**

- (1) The Committee is invited to consider and comment on the work programme as set out in Appendix A to this report.
- (2) The Committee is invited to consider the outcomes of the Delayed Transfer of Care Working Group (Appendix D).

**1. Background**

The Committee's work programme for the coming year is attached at Appendix A to this report. The Committee is invited to consider and comment on the content of the work programme. Appendix B sets out a 'tracker' of previous items considered by the Committee since June 2013.

Also attached at Appendix C is a table of the key decisions contained in the Executive's forward plan, which relate to the remit of this Committee.

Work Programme Definitions

Set out below are the definitions used to describe the types of scrutiny, relating to the items on the Work Programme:

Budget Scrutiny - The Committee is scrutinising the previous year's budget, or the current year's budget or proposals for the future year's budget.

Pre-Decision Scrutiny - The Committee is scrutinising a proposal, prior to a decision on the proposal by the Executive, the Executive Councillor or a senior officer.

Performance Scrutiny - The Committee is scrutinising periodic performance, issue specific performance or external inspection reports.

Policy Development - The Committee is involved in the development of policy, usually at an early stage, where a range of options are being considered.

Consultation - The Committee is responding to (or making arrangements to) respond to a consultation, either formally or informally. This includes pre-consultation engagement.

Status Report - The Committee is considering a topic for the first time where a specific issue has been raised or members wish to gain a greater understanding.

Update Report - The Committee is scrutinising an item following earlier consideration.

Scrutiny Review Activity - This includes discussion on possible scrutiny review items; finalising the scoping for the review; monitoring or interim reports; approval of the final report; and the response to the report.

## **2. Delayed Transfers of Care Working Group**

The Delayed Transfers of Care Working Group met on 2 February 2017, and the outcomes from that meeting are recorded in Appendix D to this report. The Working Group concluded that the extent of any scrutiny review of delayed transfers of care could not be completed in the current Council term. As a result, the topic might be a matter for the Adult Care and Public Health Scrutiny Committee and/or the Health Scrutiny Committee for Lincolnshire to consider as a potential scrutiny review in the new Council term.

## **3. Conclusion**

The Adults Scrutiny Committee is requested to consider and comment on the Work Programme.

## **4. Consultation**

### **a) Policy Proofing Actions Required**

This report does not require policy proofing.

## **5. Appendices**

These are listed below and attached at the back of the report	
Appendix A	Adults Scrutiny Committee Work Programme
Appendix B	Adults Scrutiny Committee Tracker
Appendix C	Forward Plan of Key Decisions relating to Adults Scrutiny Committee
Appendix D	Outcomes of the Delayed Transfers of Care Working Group – 2 February 2017

## **6. Background Papers**

No background papers within Section 100D of the Local Government Act 1972 were used in the preparation of this report.

This report was written by Simon Evans, who can be contacted on 01522 553607 or by e-mail at [simon.evans@lincolnshire.gov.uk](mailto:simon.evans@lincolnshire.gov.uk)

**ADULTS SCRUTINY COMMITTEE**

Chairman: Councillor Hugo Marfleet  
 Vice Chairman: Councillor Rosie Kirk

<b>22 February 2017 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
Adult Care – Quarter 3 Performance Information	Emma Scarth, County Manager, Performance, Quality and Development	Performance Scrutiny
Lincolnshire Bid for Graduation	David Laws, Better Care Fund and Financial Special Projects Manager	Status Report
Provision of Homecare	Alina Hackney, Senior Strategic Commercial & Procurement Manager – People Services Commercial Team	Update Report
Government Proposals for the Future Funding of Supported Housing	Lisa Loy, Programme Manager (Housing for Independence)	Status Report
Minutes of the Safeguarding Scrutiny Sub Group Meeting – 11 January 2017	Catherine Wilman, Democratic Services Officer	Update Report

<b>5 April 2017 – 10.00 am</b>		
<b>Item</b>	<b>Contributor</b>	<b>Purpose</b>
National Carers Strategy	Glen Garrod, Executive Director, Adult Care and Community Wellbeing	Status Report
Adult Care IT Developments	To be confirmed	Update Report

**For more information about the work of the Adults Scrutiny Committee please contact Simon Evans, Health Scrutiny Officer, on 01522 553607 or by e-mail at [simon.evans@lincolnshire.gov.uk](mailto:simon.evans@lincolnshire.gov.uk)**

## Adults Scrutiny Committee - Work Programme Tracker

Topics	2013			2014				2015				2016				22 Feb																
	12 June	24 July	27 Sept	30 Oct	27 Nov	24 Jan	26 Feb	9 Apr	2 May	4 June	30 Jul	1 Oct	26 Nov	23 Jan	25 Feb		1 Apr	27 May	8 July	9 Sept	28 Oct	9 Dec	22 Jan	24 Feb	6 Apr	25 May	29 June	7 Sept	19 Oct	30 Nov	11 Jan	
Adult Care – Strategic Items			✓					✓																			✓					
Adult Care Local Account																					✓											
Adult Care Market Position Statement																					✓											
Advocacy Re-commissioning				✓																												
Autism Items		✓																														
Better Care Fund Items														✓	✓										✓						✓	
Care Bill / Care Act 2014 Items						✓					✓					✓																
Care Quality Commission Items							✓	✓																	✓			✓				
Carers Strategy and Related Items			✓						✓			✓																✓				
Information Technology										✓																			✓			
Community Support / Home Care														✓								✓										
Contract Management																											✓					
Contributions Policy – Non-Residential Care																	✓				✓						✓					
Day Services Items							✓					✓											✓				✓					
Deferred Payment Agreements																																
Dementia Related Items						✓																										
Extra Care Housing											✓																					
Healthwatch Items									✓														✓									
Hospital Discharge Arrangements	✓																												✓			
Independent Living Team					✓																											
Integrated Community Equipment Services			✓									✓																				
Learning Disability Items									✓																							✓
Lincolnshire Assessment and Reablement					✓																					✓	✓					
Mental Health Items												✓	✓																			
My Choice My Care Website				✓																												
Neighbourhood Teams																																
Personalisation			✓								✓															✓						
Procedures Manual									✓																							
Quality Assurance Items			✓			✓																										
Residential Care Items												✓		✓												✓						
Safeguarding Adults						✓																		✓				✓				
Seasonal Resilience																									✓							
Sensory Services																																✓
Staff Absence Management				✓																												
Wellbeing Service & Related Items		✓					✓			✓						✓																
<b>RECURRING STANDARD ITEMS</b>																																
Adult Social Care Outcomes Framework	✓											✓																				✓
Budget Items	✓	✓		✓						✓				✓								✓	✓				✓	✓				✓
Quarterly Performance	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Safeguarding Sub Group Minutes	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

**LIST OF PLANNED EXECUTIVE KEY DECISIONS RELEVANT TO THE ADULTS SCRUTINY COMMITTEE**

<b>MATTER AND DATE FOR DECISION AND</b>	<b>REPORT TYPE</b>	<b>DECISION MAKER</b>	<b>PEOPLE/ GROUPS CONSULTED PRIOR TO DECISION</b>	<b>HOW AND WHEN TO COMMENT PRIOR TO THE DECISION BEING TAKEN</b>	<b>DIVISIONS AFFECTED</b>
Better Care Fund Narrative Plan 2017/18 - 2018/19 (7 March 2017)	Open	Executive	Adults Scrutiny Committee	Better Care Fund and Financial Special Projects Manager Tel: 01522 554091 Email: david.laws@lincolnshire.gov.uk	All

## OUTCOMES OF THE DELAYED TRANSFERS OF CARE WORKING GROUP

2 FEBRUARY 2017

Present: Councillor Mrs Christine Talbot (Chairman), Councillors Sarah Dodds, Jackie Kirk (Lincoln City), Rosie Kirk, Steve Palmer, Mrs Judy Renshaw, Hugo Marfleet and Mark Whittington

Apologies for Absence: Councillor Mrs Sue Wray.

### Information Considered

The Working Group considered:

- the national definition of delayed transfers of care;
- the primary source of statistics on delayed transfers of care;
- how the national statistics on delayed transfers of care are used and reported, both within the County Council, and externally at NHS provider trust boards and clinical commissioning group governing bodies.

### Conclusion

The Working Group concluded with a recommendation that a detailed review should be undertaken in the new County Council term. In the short term, the outcomes of the meeting would be reported to the Adults Scrutiny Committee and the Health Scrutiny Committee for Lincolnshire. The Working Group made the following suggestions for the framework of the review, which are set out in the table below:

Scope	To consider delayed transfers of care, which affect Lincolnshire patients.
Information to be considered	<ul style="list-style-type: none"><li>• Detailed guidance on the definitions of delayed transfers</li><li>• Any guidance from national organisations such as NHS England, NHS Improvement and NICE.</li><li>• Local strategy and policy documents, such as provider strategies</li><li>• Detailed data on delayed transfers of care, possibly focusing on a selection of the months.</li><li>• Case studies of individual patients</li><li>• The assessment process for patients</li></ul>
Organisations to be interviewed	<ul style="list-style-type: none"><li>• Provider Trusts, including United Lincolnshire Hospitals NHS Trust</li><li>• Adult Care, Lincolnshire County Council</li><li>• Clinical Commissioning Groups</li><li>• Residential and Nursing Care Homes (possibly via a representative organisation)</li><li>• Lincolnshire Independent Living Partnership</li><li>• LACE Housing</li></ul>

	<ul style="list-style-type: none"> <li>Lincolnshire Home Improvement Agency</li> <li>Healthwatch Lincolnshire</li> <li>A selection of front line staff at the above</li> </ul>
Potential Visits	A selection of the hospitals and residential and nursing care homes.
Recommendations	Recommendations should be submitted to the organisations with responsibility for services

#### Other Comments Made by the Working Group

- Communications between health and care professionals and family members are important.
- Delayed discharges are part of the 'whole system' – many admissions to acute hospitals are not necessary, if the appropriate community or primary care services were available. If 'unnecessary' admissions were reduced, the pressure on delayed transfers of care could in turn reduce.
- Some delayed discharges can be weeks rather than days in length.
- The discharge pathways can be varied and can include palliative care, in addition to residential and nursing care homes; and care at home.
- Acute hospitals outside Lincolnshire, such as Peterborough City Hospital and Diana Princess of Wales Hospital Grimsby, cannot be overlooked, as many Lincolnshire residents use these hospitals.
- Some purpose-built facilities, which would aid discharge, are no longer available.
- The number of delayed transfers of care in Lincolnshire is smaller than the regional and national averages, but this should not be used as an argument against a review of delayed transfers of care.
- The introduction of the nursing associate role in Lincolnshire could attract staff from the residential care home sector, as well as be attractive to health care assistants. The rationale for an element of nursing staff to be highly-qualified, with degree-level training, is accepted. The former roles of State Enrolled Nurse and State Registered Nurse had offered a varied workforce, and opportunities for those not seeking a degree.
- There is a link to the Quality Accounts of NHS provider trusts.
- Delayed transfers of care are not limited to frail elderly people, but can also apply to other age groups.
- There should be an evaluation of "Think Home First", which has been developed in partnership between Adult Care and United Lincolnshire Hospitals NHS Trust.
- The benefits available to patients and their families were important, but extending the review to this area would be key.
- As many as 80% of discharges from hospital are simple.

#### Other Actions

Councillor Jackie Kirk agreed to look into attendance at a King's Fund Conference: *Better Transfers of Care for Older People*, which was taking place on 21 February 2017.